PA PQC December 15, 2021 Learning Collaborative: Peer to Peer Learning Handout

Maternal Mortality: Hypertension

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Site Name:	Key Interventions:	Our team would most like to learn from	Key Contact:
		our peers:	
Allegheny Health Network- Saint Vincent Hospital	 Provide each antepartum/postpartum elevated BP/pre-eclamptic discharged patient with automated BP cuff DME to take, track BP's outside of the hospital. (Target go live –January 2022) NOTE: Discharge Instruction/patient education documentation should include: warning signs – "Save Your Life" magnet, discharge instruction sheet (antepartum or postpartum), how to use BP cuff and tracking of BP's, responses to 	What is the impact of patient self BP monitoring on hypertension management, reduction vs. increase in readmissions - post-delivery?	Kay Edinger, Kim Amon, Kathy Vitale
Einstein Medical Center- Montgomery Beginning	 education/information and available support Education about HTN with every staff member (RN, PCA, midwives, physician) HTN medications made available in every med station Cognitive aids posted in units (Triage, L&D, mother/baby) Provided updated information on post-partum unit to every mother (AWHONN Save your life) Educational handouts distributed in ED UPCOMING: Skills based competencies will continue in ED in the fall 	 How are inpatient units tracking outpatient follow up? Best types of outpatient education? 	Celina Migone, MD
Evangelical Community Hospital Sustaining	 Our Severe Hypertension Protocol for Obstetric Patients is easily located on the Tools list in our EMR. We also have a Severe Hypertension binder with the protocol, antihypertensive medication algorithms, Severe HTN/ Preeclampsia order set, and our hospital procedure for Severe HTN/ Preeclampsia. 		Jen Sullivan RN, BSN Jennifer.Sullivan@evanhospital.com

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Geisinger Ongoing	 Implementing checklist for HTN Crisis Providing simulation & drills for education Reviewing medication access Created order set to avoid unnecessary clinical variation Instituted home BP monitoring for patients with a diagnosis of CHTN, GHTN or Pre-Eclampsia/Eclampsia prenatally and postpartum (GHP patients only). Comprehensive reviews of each non-compliant case to understand our gaps in care and whether or not they are justified. Including ED in education including hospitals with no OB department (ongoing) 	 How do clinician leaders manage physician non-compliance with recommendations? How do nursing leaders handle nursing non-compliance with alerting provider of the elevate readings? 	Elissa Concini emconcini@geisinger.edu
Lehigh Valley Health Network- Pocono	 All providers and nursing staff were educated with a Hypertension Disorders in Pregnancy module through GNOSIS Clinical Practice Guidelines (CPG) related to perinatal hypertension reviewed with all OB providers and OB nursing staff with ED providers being educated in the near future Daily interdisciplinary team rounding with reference to CPG's on HTN patients Submitted a Grant proposal collaboratively with ESU to have the nursing students provide blood pressure equipment and education to hypertensive pregnant patients in their home. Patients will proactively self-monitor & report blood pressures to OB office. 	Any suggestions would be appreciated	

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Moses Taylor Hospital Ongoing	 Development of a Hypertensive emergencies in OB- Severe Pre-eclampsia- Critical Event Checklist. Development of a Hypertensive emergencies in OB-Seizures/eclampsia- Critical Event Checklist. Development of a Hypertension Emergency card that can be worn with ID badges. Development of a Hypertensive Emergency competency which includes the appropriate way to obtain a blood pressure. Competency is completed yearly. Education to all ED staff and ICU staff on management of hypertension in the OB population. Departmental tabletop drills/ discussion concerning the management of patients with hypertension. Completion of a Blood Pressure/ Hypertensive Monitor to help with the identification of severe range blood pressures and time hypertensive medications were administered. Implementation of Perigen software to monitor and alarm with out-of-range EFM strips and maternal vital signs. Implementation of the AWHONN Post- Birth Warning Signs as discharge instructions for going home. 	 How everyone is able to get other department (ICU and ED) with treating severe range pressures of 160/110? Other possible educational avenues used for education on this topic. What other hospitals are doing for blood pressure management of postpartum patients after discharge? 	
Penn Medicine- Chester County Hospital	 Preeclampsia Pathway Hypertensive Management Pathway Postpartum Hypertension Pathway Adoption of Heart Safe Motherhood System-wide Collaborative 	 How were you able to sustain improvements made with managing hypertensive disorders? 	

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Penn Medicine- Lancaster General/Women and Babies Ongoing	 Identified physician and unit-based champions to participate in sub-committee of care management team Completed assessment of current state with champions and identified areas of opportunity to improve standardization and care. Established a target condition to further identify stakeholders and develop an action plan Developed provider and nursing education – Jan 2021 Updated order sets to assist with antihypertensive medication ordering – Jan 2021 Refined EMR best practice alerts for preeclampsia to better target treatment of severe range hypertension – June 2021 Established a method for reporting and determining baseline data Validated current preeclampsia pathway report provides correct information 	We would like to hear success stories from other hospitals who have improved and sustained treatment of patients with severe range BP's within 60 minutes.	Janay DiBerardino, Perinatal Safety Nurse, Janay.DiBerardino@pennmedicine.upenn.edu
Penn Medicine- Pennsylvania Hospital	 Facility wide standard protocol Checklists and escalation algorithms Interdisciplinary approach including all areas where pregnant patients receive care Standard approach to educating prenatal and postpartum women: Evaluating options through Cipher Health or MyPennMedicine Including family in education across the continuum Severe hypertension simulations: Incorporating hypertension drills into existing in-situ simulation program 	 What strategies have you used to engage community members in quality improvement? We have fully integrated the Heart Safe Motherhood program into our care of patients with hypertension. What proactive approaches have others taken to educate women on hypertension before they are diagnosed? 	

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Penn State Health- Hershey Medical Center and Children's Hospital Ongoing	 Development of written evidence-based guidelines for management of acute hypertensive emergency in pregnant and postpartum patients (completed) ED, ICU, and WBC nursing staff education (initial and ongoing)- (completed/ongoing) Availability of guidelines in the electronic manual(s) and posted on the unit (completed) Development of a quick reference tool/checklist based on the written guidelines (completed) Placement of medications in Medication Pyxis machines for quick and easy access (completed) OB Provider education distributed and tracked via an electronic education module (completed/ongoing) ED, Anesthesia, Trauma Provider education (in progress) Complete case reviews for patients who were not treated within 60 minutes, per the PA PQC measure. Disseminate key findings and improvement opportunities at the monthly WBC UACT (completed/ongoing) Conduct interdisciplinary simulations on hypertensive emergencies biannually or more frequently (completed/ongoing) Collaboration with ED staff to improve comfort and awareness of treatment with antihypertensive medications and mag bolus/gtt. (ongoing) New: Availability of OB HTN Emergency tackle boxes (provided through Pharmacy) (in progress) 	How are you providing, and tracking education completed for providers outside of OB specialty?	Lisa Murphy, MSN RNC-OB, Imurphy2@pennstatehealth.psu.edu
Punxsutawney Hospital	 Develop order sets for the ED for timely treatment of Hypertensive pregnant/postpartum patients Education of ED staff/physicians on identifying & treating Hypertensive pregnant/postpartum patient using ACOG & AIM guidelines 	 Best ways they have found to educate staff-online, in person in- services, combination? 	
St. Clair Hospital	 Unit-standard, stage-based, obstetric hemorrhage emergency management plan with checklists Quantification of blood loss 	Data tracking tips.Discussion/debrief with families	Shawndel Laughner

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	 Standards for early warning signs, diagnostic criteria, monitoring and treatment of severe preeclampsia/eclampsia (include order sets and algorithms) Establish a culture of huddles for high-risk patients and post-event debriefs to identify successes and opportunities Data collection started on triage patients seen for hypertension and review of those records to assess for timely treatment of Hypertension. 	HIS/EMR Support – tips on how other organizations-built tools to help collect data from the EMR	
St. Luke's University Health Network- Allentown and Bethlehem	 Implemented screening tool so all women 15-55 y.o. are screened to determine if they are currently/recently pregnant within the past 6 weeks ED RNs check off s/s on EPIC tool that will prompt the RN to facilitate more expedited follow up with an ED provider who will consider OB consult 	 Has any other network attempted to track this kind of screening in the ED? Success? 	
Tower Health- Reading Hospital	 HTN protocol in place by 7/1/20 (model after the California Quality Collaborative). AWHONN post birth warning signs education for staff & for all post-partum patients prior to discharge. 	 Implementation strategies Strategies for standardization Patient and family education prenatally Feedback on our processes 	
UPMC Womens Health Service Line-Hamot Ongoing	 Collected pre-data that validated disparity Recognized an issue with blood pressure cuffs and need to measure arm and ensure appropriate cuff Creating badge buddy for nursing staff to display nurse-driven protocol and thresholds for action Excited for recent- PAPQC innovation award for UPMC Hamot and further efforts to reduce maternal morbidity and improve time to treatment 		Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
UPMC Womens Health Service Line- Horizon Ongoing	 Collected pre-data that validated disparity Recognized an issue with blood pressure cuffs. And need to measure arm and ensure appropriate cuff Creating badge buddy for nursing staff to display nurse-driven protocol and thresholds for action 		Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
UPMC Womens Health Service Line- Magee Ongoing	 Collected pre-data that validated disparity Recognized an issue with blood pressure cuffs. And need to measure arm and ensure appropriate cuff Creating badge buddy for nursing staff to display nurse-driven protocol and thresholds for action 		Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
WellSpan Health Ongoing	We have been working on severe HTN for quite sometime. I am listing below the new work which needs to be done which is not complete at this time. The other components of the bundle have been implemented Engage diverse patient, family, and community advocates who can represent important community partnerships on quality and safety leadership teams, including the team that is continuously improving the severe hypertension—processes.—NOT STARTED Seek expertise from diverse community groups that have built trust with individuals in the community in sharing information about hypertension warning signs and response.—NOT STARTED Establish discharge navigation and coordination systems post childbirth to ensure that women have appropriate follow-up care and understand when it is necessary to return to their health care provider Offer expansive birthing choices by collaborating and building trust with community resources that have perinatal CHWs, Doulas, and other supportive services. Analyze how institutional policies are facilitating or alleviating racial disparities, and the impact	 Best ways to engage diverse patients, families, and communities in conversations related to SMM and has anyone Has anyone Gathered feedback from patients using self-reported tools, such as: Mother's Autonomy in Decision Making (MADM) instrument to assess the women's autonomy and role in decision making during maternity care Mothers on Respect index (MORi) to assess the women's experiences of respect and self-determination when interacting with their maternity care. 	Adriane Burgess PhD, RNC, Director of Quality Improvement, aburgess2@wellspan.org

Moving on Maternal Depression (MOMD)

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	- 1, 11 · · · · ·
Geisinger Medical Center Ongoing	 Increase prenatal screening rate Increase postpartum screening rate Examine all data by race/ethnicity Address any identified disparities Improve follow-up to at-risk screens Improve tracking of metrics 	 NICU – what is the primary role of the person screening (e.g., nurse, psychologist, nursing assistant)? Is screening their full-time job? Peds – what do we do with the positive screen immediately? What are your plans/algorithm? What supports do you have in place at Pediatric clinics? How can Pediatricians be better trained to deal with mothers screening positive for PPD? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com
Jefferson Health- Abington Hospital Beginning	 In assessment phase- conducting assessment of current state and recruiting stakeholders Determining measures Working with business analytics team to enable reporting on screening and interventions in all care settings 	 Strategies for effective screening Experience using patient generated data 	Susan Utterback, DNP, MSIT, RN-BC, Nursing Systems Coordinator, susan.Utterback@Jefferson.edu
Lehigh Valley Hospital- Cedar Crest Beginning	 Plan to replace existing phq2/9 with a different screening tool Increase frequency of screening to 14, 24 and 36 weeks Education for Providers Education for Nurses 	 Overcoming lack of sufficient number of counselors, mental health providers Increasing provider's education re: other resources and counseling techniques Overcoming fear of treating mental health disorders Documentation help 	
*Lehigh Valley Hospital- Hazleton Beginning	 Plan to replace existing phq2/9 with a different screening tool Increase frequency of screening to 14, 24 and 36 weeks Education for Providers Education for Nurses 	 Overcoming lack of sufficient number of counselors, mental health providers Increasing provider's education re: other resources and counseling techniques Overcoming fear of treating mental health disorders Documentation help 	

*Lehigh Valley	Plan to replace existing phas /0 with a different	Oversaming lask of sufficient	
Hospital-	 Plan to replace existing phq2/9 with a different screening tool 	Overcoming lack of sufficient number of counselors, mental	
Muhlenberg		health providers	
Widiliciberg	 Increase frequency of screening to 14, 24 and 36 weeks 	•	
Beginning	Education for Providers	 Increasing provider's education re: other resources and counseling 	
Degiiiiiig		techniques	
	Education for Nurses	•	
		Overcoming fear of treating mental health disorders	
*Lobiah Vallay	Distriction of 2/0 with a different	Documentation help	
*Lehigh Valley	Plan to replace existing phq2/9 with a different	Overcoming lack of sufficient	
Hospital-	screening tool	number of counselors, mental	
Pocono	Increase frequency of screening to 14, 24 and 36	health providers	
Roginning	weeks	Increasing provider's education re:	
Beginning	Education for Providers	other resources and counseling	
	Education for Nurses	techniques	
		 Overcoming fear of treating mental health disorders 	
*Labiah Malla	District and the second	Documentation help	
*Lehigh Valley	Plan to replace existing phq2/9 with a different	Overcoming lack of sufficient	
Hospital-	screening tool	number of counselors, mental	
Schuylkill	Increase frequency of screening to 14, 24 and 36	health providers	
Roginning	weeks	Increasing provider's education re:	
Beginning	Education for Providers	other resources and counseling	
	Education for Nurses	techniques	
		Overcoming fear of treating mental health disarders.	
		health disorders	
Dann Madiaina	Number Education annual discretization of	Documentation help #1. Persont FRPS completion rejents	Duident Harrand
Penn Medicine-	Nursing Education surrounding significance of DRD: ongoing	#1: Percent EPDS completion prior to	Bridget Howard
Hospital of the	PPD: ongoing	discharge.	
University of Pennsylvania	Identification of Outpatient Processes post discharge: completed	 Sustaining completion rates above 90%. 	
i cillisylvallia	discharge: completed	#2: Percent moderate and high risk	
Sustaining	Report out to unit staff and leadership: ongoing Callabaration with Social Works completed.	EPDS scores receiving social work	
Justanning	Collaboration with Social Work: completed	consult prior to discharge.	
	Social Work Consult: metric identification in	 Support structures from Behavioral 	
	process	Health	
	Identifying outpatient referral sources based on incurance and sin codes; engains.	ricultii	
	insurance and zip codes: ongoing		
	Identifying availability of community		
	partnerships: in process		

	 Continue to educate inpatient and outpatient based on risk stratification of race/ethnicity: ongoing Anti-Bias Training: completed by providers and staff Partnering with outside organizations: OB/GYN Department Grand Rounds-Reproductive Justice: ongoing Anti-Racism Work: OB/GYN Department Grand Rounds, Breastfeeding Equity Committee, OB/GYN Health Equity Work Group and Anti-Racism Book Club Committee: ongoing Women's Health Patient and Family Advisory Council: initiated 		
Penn State Health- Hershey Medical Center and Children's Hospital Ongoing	 Edinburgh Postnatal Depression Scale (EPDS) completed after delivery prior to hospital discharge (screening completed within first day on postpartum unit). Social work consulted for elevated scores Early follow up for repeat screening for elevated scores or individuals with identified risk factors Routine repeat screening at 6-week postpartum visit 	 Relevance of early screening in relation to follow up scoring Improving access to mental health services for abnormal screenings 	Amy Cruz, MD, FACOG, acruz6@pennstatehealth.psu.edu
St. Clair Hospital Beginning	 To date we hold a Postpartum support group for women with perinatal mood changes. Reach out to OB offices – assess the screening tool Look at the in-hospital screening tool Plan QI project Addressing depression using the PHQ-2 tool in triage for all patients. Education to come during competency in Feb-Mar 2022 on the PHQ-2 tool 	 Data collection tactics Screening tools used Postpartum follow up Community resources used 	Shawndel Laughner
*St. Luke's University Health Network- Allentown and Bethlehem	 Patient education video developed by internal medical staff (residents) Ed. video built to be delivered to patients via MyChart Bedside on educational iPads used to distribute inpatient patient ed. 	Process at other facilities to ensure no delay of discharge	

	 Edinburgh Depression Screening loaded on to patient iPads to allow for self-reporting (decrease chance of bias) Patient received notification if any of their answers would require further evaluation by care team 		
Temple University Hospital Beginning	 Educating nursing staff on post partum depression, provide education for patients during discharge (resources, referrals) Screening in the third trimester on a subpopulation Standardized resources for the Health System Community listening sessions Piloting transition of care clinic for with BP issues 	 How do we get patients to come in for prenatal and postpartum care? How do we improves access to mental health treatment? How do you follow a patient that screens high for maternal depression? 	Temple University Hospital
Tower Health-Reading Hospital Ongoing	 The Reading Hospital MOMD team has representatives from each of the OB offices including THMG and the Women's Health Center; behavioral health including Integrated Care Clinicians and TH outpatient behavioral health; Population Health including ICCs and Care Navigators; Reading Hospital inpatient MCH units (OB Triage, Labor & Delivery, Mother-Baby, Pediatrics) and includes leadership and education roles; and pediatric offices. Goal is to increase representation from TH pediatric offices and other community pediatric offices and community behavioral health partners. Screening standard practice developed: At a minimum, the PHQ is administered at the initial prenatal visit, once a trimester, at every OB Triage visit, upon admission to Labor and Delivery unit, on the mother-baby unit before discharge home, at the postpartum visit, and at pediatric appts up to 9 months. Best practice is to administer PHQ at each visit which can be done in verbal or written form. The Edinburgh Postnatal Depression Scale may be used if there is a positive postpartum PHQ screen. 	 How to connect with ambulatory OB and pediatric offices, documentation and referral from these offices, data collection. Marketing resources for the community at large and providers in the community specifically. How have you been able to integrate community pediatric offices onto your team? How have you been able to integrate community behavioral health partners onto your team? 	Kerin Kohler Women's Health Social Worker

UPMC Womens Health Service Line- Magee-Womens Hospital Beginning	 * HEALTH EQUITY NOW met 9/2, 11/16 and 12/2/21 * Implemented PHQ9 across all birthing hospitals in July * 9/2 Created calendar for monthly events to recognize 11/16: Advocacy Day @ UPMC. Hosted DHS & JHF to showcase work on the project which included standardized screening. Focus groups with AA women and listening. Pts want advocate. Led to creation of Doula Program. 	 Interested to know other ways to connect with community that are beneficial How to build trust with community? 	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
Malicus and the lite	 2 doulas spoke. MWRI Summit: Afternoon of advocacy. Dr Livingston participated in panel discussion. Many great community leaders and key speakers spoke of diversity and injustices in society today. 		Advisor a Dougrapa Ph.D. DNG
WellSpan Health Ongoing/Sustaining	 We are essentially following all of the MOMD steps. Ensuring system wide follow up for women with increased scores-increasing access to resources system wide- Have postpartum case manager who will call all women who score high at discharge. She is Also available for referral in the prenatal and postpartum setting 	 How to start community conversations to address this topic? Targeted interventions to address perinatal depression in BIPOC 	Adriane Burgess PhD, RNC Director, Quality Improvement aburgess2@wellspan.org
	 Embedding alerts and improved documentation into the EHR-BPA to fire with high EPDS scores Required documentation on discharge summary of any patient with an increased EPDS score. 		
	 Increasing patient education in Babyscripts on mental health—including Spanish materials Working on developing process to screen for PPD 		
	 in NICUCOMPLETED Screening in the PEDS/Family practice visit—BPA created 		
	 Creating a data dashboard to track system wide screening and follow up—COMPLETED Working with Behavioral Health service line to create pathways from perinatal care to therapy screening and follow up (completed) 		

Immediate Postpartum Long-Acting Reversible Contraception (IP LARC)

Site Name:	Key Interventions:	Our team would most like to learn from	Key Contact:
Site Hairie.	Rey interventions.	our peers:	Rey Contact.
Geisinger	(Re)educate providers and nurses on IUD insertion		Karena Moran
Medical	(ne)educate providers and narses on res moether.	Are you using verbal or written	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	immediately postpartum.	consent for IPLARC placement?	Research and Quality Project Manager
Center (GMC)	Clarify billing, coding, and reimbursement processes.		Northeastern PA Perinatal Quality
Containing	Clarify patient eligibility for reimbursement outside		Collaborative
Sustaining	of the DRG.		lung a man 2 Oth ab a albh mlann a ann
	 Improve device access on L&D (storage). 		kmoran3@thehealthplan.com
	 Assess patient desire for IP LARC. 		
	 Monitor and address expulsion rates (as applicable). 		
Geisinger	• (Re)educate providers and nurses on IUD insertion	 Are you using verbal or written 	Karena Moran
Wyoming	immediately postpartum.	consent for IPLARC placement?	Research and Quality Project Manager
Valley (GWV)	• Clarify billing, coding, and reimbursement processes.		Northeastern PA Perinatal Quality
	 Clarify patient eligibility for reimbursement outside 		Collaborative
Ongoing	of the DRG.		
	 Improve device access on L&D (storage). 		kmoran3@thehealthplan.com
	 Assess patient desire for IP LARC. 		
	 Monitor and address expulsion rates (as applicable). 		
Geisinger	(Re)educate providers and nurses on IUD insertion	Are you using verbal or written	Karena Moran
Lewistown	immediately postpartum.	consent for IPLARC placement?	Research and Quality Project Manager
Hospital (GLH)	 Clarify billing, coding, and reimbursement processes. 		Northeastern PA Perinatal Quality
, , ,	 Clarify patient eligibility for reimbursement outside 		Collaborative
Beginning	of the DRG.		
5 5	 Improve device access on L&D (storage). 		kmoran3@thehealthplan.com
	 Assess patient desire for IP LARC. 		
	•		
	 Monitor and address expulsion rates (as applicable). 		

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Main Line Health, Lankenau Medical Center Ongoing	 "Desires IPLARC" has been implemented as a field in the EMR Education for providers, residents, and staff about offering and documenting LARC desire and LARC placement – supply, role, etc. Prenatal patients are educated about pros/cons of IPLARC, and determination of interest is obtained Prenatal counseling Video on display in clinic Patient education materials and information sheets being distributed 	 Expanding services to commercial insurance patients. What are the options for counseling and billing if they do desire LARC? Is there an opportunity to encourage insurance providers to consider including LARC in their coverage? Expanding services to other hospitals and educating private practices on counseling What is the most effective way for spreading the word? Seminars, training sessions, newsletters, etc. 	Sam Meske, MS, MBA Business Manager meskes@mlhs.org
St. Clair Hospital Beginning	 To date we formed a team: team updates due to turnaround Key physician lead Social Work/Case Management Clinical Integration Specialist Director W&C Services Director Inpatient Pharmacy Develop the supporting structure, processes, team roles, and skills to offer contraceptive counseling and access, including IPLARC OB department will identify in the office those in need of IPLARC Insertion added to charge OB charge master Work with pharmacy to obtain product Pharmacy has an ETA of the 2nd week in January to revisit IPLAC purchasing – we are adding Liletta and Nexplanon – Depo Provera currently available. Pushed back because of J&J vaccine implementation and distribution 	 How you were able to implement the structures and processes to routinely counsel, offer, and provide IPLARC? Did you meet any resistance on offering IPLAC in the hospital setting? Did you find a large need/desire from patients for IPLARC? 	Shawndel Laughner

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
St. Luke's University Hospital- Anderson campus Sustaining	Use EMR to identify patients who desire and receive IPLARC	 Methods for tracking which patients desire IPLARC to more accurately follow PA PQC metrics How to overcome insurance barriers to make IPLARC available for all patients 	Danielle Johnson, DO Danielle.johnson@sluhn.org
St. Luke's University Hospital- Allentown campus	Use EMR to identify patients who desire and receive IPLARC	 Methods for tracking which patients desire IPLARC to more accurately follow PA PQC metrics How to overcome insurance barriers to make IPLARC available for all patients 	Danielle Johnson, DO Danielle.johnson@sluhn.org

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UPMC Womens Health Service Line-Altoona Beginning	 Ensure IT systems are modified to document acquisition, stocking, ordering, placement, counseling, consent, billing and reimbursement for IPLARC. Ensure all patients receive contraceptive information prenatally- including the option to receive IPLARC. Modify L&D, OB OR, postpartum workflows to identify and have devices available for pts desiring LARC. Store LARC devices for easy access in a timely manner. Educate clinicians, community partners and nurses on informed consent and shared decision making. Involve pharmacy for obtaining the device & distribution to ensure timely placement. Assure billing codes are in place and that staff in all necessary departments are educated on correct billing procedures- device and procedure costs. Participate in hands-on training of IPLARC insertion. Shared UPMC consent processes for IPLARC to customize for each hospital. Educate providers, nurses, lactation consultants, social workers about clinical recommendations related to IPLARC placement and breastfeeding. Assure all patients receive comprehensive 	 This is a difficult project to implement. The training is still remote for providers and not inperson related to on-going pandemic. Billing and reimbursement for cost of device and insertion remains challenging 	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu

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UPMC Womens Health Service Line-Hamot	 Ensure IT systems are modified to document acquisition, stocking, ordering, placement, counseling, consent, billing and reimbursement for IPLARC. Ensure all patients receive contraceptive information 	This is a difficult project to implement. The training is still remote for providers and not inperson related to on-going pandemic.	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
Beginning	 prenatally- including the option to receive IPLARC. Modify L&D, OB OR, postpartum workflows to identify and have devices available for pts desiring LARC. Store LARC devices for easy access in a timely manner. Educate clinicians, community partners and nurses on informed consent and shared decision making. 	Billing and reimbursement for cost of device and insertion remains challenging	
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UPMC Womens Health Service Line- Harrisburg Beginning	 Ensure IT systems are modified to document acquisition, stocking, ordering, placement, counseling, consent, billing and reimbursement for IPLARC. Ensure all patients receive contraceptive information prenatally- including the option to receive IPLARC. Modify L&D, OB OR, postpartum workflows to identify and have devices available for pts desiring LARC. Store LARC devices for easy access in a timely manner. 	 This is a difficult project to implement. The training is still remote for providers and not inperson related to on-going pandemic. Billing and reimbursement for cost of device and insertion remains challenging as well as identifying who has SUD 	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu

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Sustaining	 prenatally- including the option to receive IPLARC. Modify L&D, OB OR, postpartum workflows to identify and have devices available for pts desiring LARC. Store LARC devices for easy access in a timely manner. Educate clinicians, community partners and nurses on informed consent and shared decision making. 	Billing and reimbursement for cost of device and insertion remains challenging as well as identifying who has SUD	
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UPMC Womens Health Service Line- Williamsport Beginning	 Ensure IT systems are modified to document acquisition, stocking, ordering, placement, counseling, consent, billing and reimbursement for IPLARC. Ensure all patients receive contraceptive information prenatally- including the option to receive IPLARC. Modify L&D, OB OR, postpartum workflows to identify and have devices available for pts desiring LARC. Store LARC devices for easy access in a timely manner. 	 This is a difficult project to implement. The training is still remote for providers and not inperson related to on-going pandemic. Billing and reimbursement for cost of device and insertion remains challenging 	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu

Site Name:	Key Interventions:	Our team would most like to learn from	Key Contact:
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	 Educate clinicians, community partners and nurses on informed consent and shared decision making. Involve pharmacy for obtaining the device & distribution to ensure timely placement. Assure billing codes are in place and that staff in all necessary departments are educated on correct billing procedures- device and procedure costs. Participate in hands-on training of IPLARC insertion. Shared UPMC consent processes for IPLARC to customize for each hospital. Educate providers, nurses, lactation consultants, social workers about clinical recommendations related to IPLARC placement and breastfeeding. Assure all patients receive comprehensive contraceptive counseling prior to discharge. 		
WellSpan Health Completing	 Working with pharmacy to ensure IPLARC is available at each facility. Meetings occurring at each 3 entities (Gettysburg (Nexplanon in place) and Ephrata (approved by DOH and Nexplanon in place as of end of Nov), Chambersburg (submitted and awaiting DOH approval—then IUD and Nexplanon will be in place) to move forward initiative Working on provider guidelines — draft near completion—aim to put out for review and approval Jan 2022 	How to handle lack of insurance coverage outside of Medicaid payors?	Adriane Burgess PhD, RNC Director, Quality Improvement aburgess2@wellspan.org

Maternal OUD

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Allegheny Health Network- Forbes Hospital	 Have OB offices send list of patients who have positive screen. Social work able to initiate plan before patient even arrives for delivery. Social work to reach out to other facilities to see how they are working through this. 	Make sure women are being appropriately screened and have resources in place prior to discharge.	
Allegheny Health Network- Jefferson Hospital	 We provided staff-wide education on SUD/OUD as well as use of the 5P screening tool. We began screening all pregnant people for OUD/SUD in the outpatient setting. We refer appropriate patients to our Perinatal Hope Program and/or a social worker to more fully identify their needs and make a plan for the remainder of their pregnancy care. We educated our inpatient staff and started using the 5P screen inpatient on any patient without a previous outpatient screen. 	Their facility's urine drug testing and sending of cord stats in relation to implementation of a 5P screen.	
Allegheny Health Network- Saint Vincent Hospital	 Staff Education Provider documentation education completed; Laminated tip sheets located at provider PC's Incorporate information on Growing Hope/Perinatal Hope program and community support available for addicted moms-to-be Utilization of NAS informational booklet – implemented, access in provider offices and community locations. Distribution of community agency support listing – still in process Re-education of ED staff for referral process* (January 2022 target) 	 Are chart audits completed randomly to ensure coding accuracy? How are incorrect codings identified and how is provider documentation reviewed to reflect accurate patient picture/level of acuity? 	Lani Erdman, Kay Edinger, Kim Amon, Erika Pluta, Kathy Vitale
Conemaugh Memorial Medical Center	 Solidifying reporting process used to capture women screened for SUD and OUD. Identification of standardized and universal screening tool. Implementation of screening tool across all practices. 	Successes and challenges encountered from other obstetric practices in implementing universal screening tool.	

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
Einstein Medical Center Philadelphia	 No workflow in current state Solution- work with current MAT program pilot to determine how to perform out-patient screening for OUD Need standardized screening tool Solution- choose tool from ones presented at PA PQC and work with MAT program pilot leaders to coordinate efforts Change in workflow for providers and MA staff Solution- develop educational plan for provider and MA staff Lack of provider resources for SBIRT Solution- develop multi-disciplinary team to determine utilization of resources 	from our peers:	
Evangelical Community Hospital	Positive screening initiates a plan of care by an obstetrical provider and consult with Care Management as needed.	Does anyone have a clinical pathway for SUD that we could review?	Jen Sullivan RN, BSN Jennifer.Sullivan@evanhospital.com
Ongoing Geisinger Bloomsburg Sustaining	 Implementing universal SUD screening in L&D and Outpatient Implementing a clinical pathway for at-risk screens Re-educating on existing protocol for when to obtain a urine drug test Streamlining workflow and information sharing with data entry in EMR 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? How often do you screen prenatally? What is your process for medical marijuana? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Geisinger Community Medical Center Ongoing	 Implementing universal SUD screening in L&D and Outpatient Implementing a clinical pathway for at-risk screens Re-educating on existing protocol for when to obtain a urine drug test Streamlining workflow and information sharing with data entry in EMR 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? How often do you screen prenatally? What is your process for medical marijuana? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com
Geisinger Lewistown Sustaining	 Implementing universal SUD screening in L&D and Outpatient Implementing a clinical pathway for at-risk positive screens Re-educating on existing protocol for when to obtain a urine drug test Streamlining workflow and information sharing with data entry in EMR 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? How often do you screen prenatally? What is your process for medical marijuana? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com
Geisinger Medical Center Beginning	 Implementing universal SUD screening in L&D and Outpatient Implementing a clinical pathway for at-risk positive screens Re-educating on existing protocol for when to obtain a urine drug test Streamlining workflow and information sharing with data entry in EMR 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? How often do you screen prenatally? What is your process for medical marijuana? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
Geisinger Wyoming Valley Ongoing	 Implementing universal SUD screening in L&D and Outpatient Implementing a clinical pathway for positive screens Re-educating on protocol for when to obtain a urine drug test Streamlining workflow and information sharing with data entry in EMR 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? How often do you screen prenatally? 	Karena Moran Research and Quality Project Manager Northeastern PA Perinatal Quality Collaborative kmoran3@thehealthplan.com
Guthrie Packer Hospital	 Finding a validated screening tool- chose 4P's tool Educating staff and training on chosen tool Implement screening of all pregnant women at least once during prenatal care (to start) 	 What is your process for medical marijuana? Suggestions on how to gather data from Epic efficiently Any trouble shooting or suggestions on how to use/implement the screening tool (4P's)? 	
Holy Redeemer Health Beginning	 Follow up and collection of all paper screens to compare for accuracy with Athena report –defines how many patients we are capturing –still inconsistent. Work in progress. Need to identify how many new OB's each office has to obtain percentage of mom's screened. Re-training one office how to attach screen to tool in Athena for tracking –this is how we want to capture Hiring a navigator for our SUD Program 	How referrals are followed up on? Does the office follow up, if so what is the process, challenges, outcomes?	Julie Greenfield , Director of Nursing, OB-GYN Acute and Ambulatory Alliance jgreenfield@holyredeemer.com
Jefferson Health- Abington Hospital Sustaining	 Implementation of Universal Screening with 5Ps tool at first prenatal visit and all triage and inpatient admissions to L & D Working with data team to enable reporting on ambulatory screening and follow-up/treatment data after Epic transition. This data will help to measure impact of screening and drive improvement efforts. 	Engaging care givers and overcoming stigma	Susan Utterback, DNP, MSIT, RN-BC, Nursing Systems Coordinator, susan.Utterback@Jefferson.edu

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Lehigh Valley Health Network- Pocono	 Educate all Prenatal Care Providers on the 4P's scripting Educating on the referral process to the LSW Provide educational materials to pregnant women with OUD 		
Main Line Health Sustaining	 Social Work Evaluation of Outpatient Resources Across 4 Hospitals & 4 Geographic Counties: Goal to Optimize & Standardize Develop Clinical and Psychosocial Pathways for OUD/SUD & NAS Coordinate early consultation with Neonatology to optimize therapies & care plan 	 Best Practices for OUD/NAS Pathways Outpatient Resource Referrals Overcoming Epic Documentation Challenges (Problem List) 	Main Line Health OUD/SUD Interdisciplinary Team
Moses Taylor Hospital Ongoing	 Initiated the use of the 5 P screening tool in both Labor and Delivery at MTH and Prenatal offices. Standardized LOS for newborns born to mothers born to with OUD. Utilize the Pediatric Department to encourage bonding during increased newborn LOS. 	Other tools hospitals have developed to help with patient educations.	
Penn Medicine- Chester County Hospital	 Completed process mapping, gap analysis, Affinity Diagram, & brainstorming Established working groups: Development of staff and patient education program Implementation of Eat, Sleep, Console Establishment of 5P's in inpatient and outpatient settings 	How to partner with residential programs to help mothers spend time with their infants when admitted for NAS.	
Penn Medicine- Hospital of the University of Pennsylvania	 Create standardized workflow for SUD/OUD screening and education Screen all pregnant patients for SUD/OUD using a validated screening tool Map local SUD/OUD treatment options that provide MAT and women-centered care including local resources that support recovery 	Do you have any recurring education/resources for staff (OB/nursing/lactation) to increase comfort in managing patients on admission/postpartum?	Adi Hirshberg, MD

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Penn State Health- Hershey Medical Center & Children's Hospital	 Gain consensus & approval on a validated screening tool to screen all pregnant women for substance use-Done Draft a paper patient-friendly form to screen patients at the time of the first prenatal appointment- Done Develop workflow to identify: who will respond to patients who screened positive; who will refer patients to treatment; and to whom can we refer our patients- Done Draft Substance Use Treatment Referral Reference List- Done Provide unbiased non-judgmental, trauma-informed care: Complete baseline attitudes measurement staff survey- Done Provide education/intervention- Done Complete reassessment through the attitudes measurement staff survey Complete staff education regarding: The 5Ps tool and screening rationale- Done The 5Ps screening process and SBIRT- Done Spread to other practice sites within the health system- In progress 	 How do you collect and track data on prenatal outpatient screenings and MAT initiation and continuity? How do you track patients with a positive OUD diagnosis? (is it in your EMR? Do you run reports based on diagnosis codes?) What education was most beneficial for your providers? (specific SBIRT training?) 	
Penn State Health- Holy Spirit Medical Center Ongoing	 Implementing universal SUD screening: L&D, Outpatient Implementing a clinical pathway for positive screens Re-educating on protocol for when to obtain a urine drug test 	 Process for when patient refuses to complete screening tool. Or mother refuses to give urine sample? How to implement and track universal screening and adherence to algorithm in outpatient prenatal clinics? 	

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
St. Clair Hospital Sustaining	 We began using the 5Ps tool for outpatient prenatal visits and inpatient admissions to our hospital in June 2019. We coordinated with the affiliated OB offices for them to utilize this tool for screening their pregnant patients in the office setting, starting with the 1st prenatal visit and then again in the 2nd and 3rd trimester. We provided the OB offices with referral forms to be faxed to our Level 2 Nursery Coordinator for follow-up care. When our nursery coordinator receives a referral, she reaches out to the family to discuss the care they can expect when they arrive for their delivery. We educated inpatient nursing staff on 5Ps screening tool and implemented it to be utilized on all patients admitted. 	Growing the role of our newly created perinatal social worker position.	Shawndel Laughner
Tower Health-Reading Hospital	 Clinical pathway for pregnant women with OUD Screening for SUD/testing at initial OB Hospital observation for MAT induction, methadone and buprenorphine offered Connection with methadone program in county. Suboxone maintenance program at Women's Health Center for pregnant women with OUD. Soft Landings- support program for pregnant and postpartum women with opioid and stimulant use issues. Case management, therapy, support & educational groups. Prenatal development of a Plan of Safe Care. Prenatal education about neonatal opioid withdrawal. Connection to Early Intervention. QI project to look at results of screening tools and urine tests; Screening questions asked at initial prenatal visit. 		Kerin Kohler; Liz Huyett

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
UPMC Womens Health Service Line	Access: Maternal medical support to prevent withdrawal during pregnancy On call service for all UPMC hospitals 24/7 Provide regular prenatal and other medical appointments 4 Outreach Community Centers Same day on next day within 24-hour appointments Prevention: Community education Obstetrical provider education Minimize fetal exposure to Opioid substances Early engage mother as a leader in her recovery Narcan "to go" Response: Pregnancy Recovery Center (Prenatal & Postpartum) UPMC Healthplan engagement Support programs for patients, families, staff Multidisciplinary team OB, MFM, SW, Nurses, Mental Health therapists Methadone Conversion to buprenorphine from inpatient to outpatient. Outpatient buprenorphine medication treatment Warm hand overs ED Physician and APP trained in buprenorphine treatment		
	 Reporting: Centers of Excellence State, Allegheny County, UPMC Healthplan Report as appropriate to various committees 		
Wayne Memorial Hospital Ongoing	 Monitor screening rate monthly and report out at OB and PI committees. Monitor the follow up and referrals to MAT Monitor patients that started MAT 	Following up Post partum on MAT patients	Janice Pettinato pettinatoj@wmh.org Mary Beth Dastalfo dastalfom@wmh.org
Washington Health System	 Readiness rulers to supplied to OB/GYN offices Simplification of SBIRT protocol 	Implementing MAT/MOUD in primary care settings while complying with Privacy & Security	Lisa Pareso, Manager Rural Health Model at WHS, Ipareso@whs.org

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Beginning	Review completion of screening questionnaire workflow	issues in the electronic medical record.	
	Connect to two local FQHCs and community stakeholders		

Neonatal Abstinence Syndrome (NAS)

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Allegheny Health Network- Jefferson Hospital	 We provided staff-wide education on Eat, Sleep, Console – along with algorithm to follow when evaluating newborns Transitioning to new tool helps promote parent/newborn bonding by newborn remaining in room Using non-pharmacological treatment measures to care for infant Educating parents on how to best comfort newborns during their anticipated five day stay to monitor for symptoms of withdrawal 	Have other facilities seen a large reduction in pharmacological treatment of newborns with the implementation of Eat, Sleep, Console? How have staff and pediatricians adapted to the change?	Ashley Preksta

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Allegheny	Met with key stakeholders (neonatologists,		Lani Erdman,
Health Network-	pediatrician, pharmacy, NICU nurse manager, MCH		Kim Amon,
Saint Vincent	educator, two NICU nurses) re: modified Finnegan		Anita Alloway,
Hospital	assessment, pharma logical intervention, nurse		Molly Soltis
	education/process in place to achieve a more		
	standardized approach in NAS scoring babies in the		
	NICU		
	Presented Eat, Sleep, Console (ESC) initiative to (9)		
	Family Practice Residents plus medical students on		
	11/5/2020. Presented by: Dr. Susheel, NICU NM, and		
	NICU nurse		
	Mother-baby staff assigned to watch YouTube video What was a standard for the stan		
	titled: "Reconsidering the Standard Approach to		
	Neonatal Abstinence Syndrome" by Dr. Matthew		
	Grossman on 11/2/2020		
	Two Mother-baby nurses (as part of their Master's		
	capstone project) spearheading (ESC) initiative on		
	Mother-baby. Started on 11/16/2020. One of the nurses will focus on the mothers and their NAS		
	babies, the other nurse will focus on the other mothers and their babies to prepare them to better		
	manage the Baby's Second Night and reinforce the '5		
	S's' by Dr. Harvey Karp.		
	 Identified (6) super users on Mother-baby to 		
	resource mother-baby nurses re: ESC scoring		
	NICU NM working with IT re: EPIC build for ESC		
	documentation COMPLETED		
	Developed a tracking sheet titled "NAS Admission		
	Log" for babies admitted to NICU. Data points		
	include: patient label, baby from Mother-Baby or		
	outside transfer, Strict No Publicity, date and time of		
	NICU admission, discharge date, pharma logical		
	intervention.		
	ESC implemented on 5 N. Provider met with nurse		
	managers, re: ESC, outcome was both ESC and		
	Modified Finnegan scoring would be completed on		
	babies on 5N.		
	000.00 0.7 0111		

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Allegheny Health Network- West Penn Hospital	 Reviewing and enforcing our process of inter-user reliability with Finnegan Implementation of Eat-Sleep-Console strategy for management of NAS Improve communication and provide education to referring PCP's 	Pitfalls, mistakes, things that work, unexpected obstacles	
	Obtain certification as NAS Center of Excellence		
Doylestown Hospital Ongoing	 Provide family education about NAS and ESC and what to expect in prenatal period through discharge. Reinforce the Neonatal Consult template and pamphlet to help families understand their hospital stay from beginning to end. Create a questionnaire for mother to complete prior to consult and at time of discharge to monitor effectiveness of educational process. 	 Other measures that can be monitored after discharge with the follow up phone calls. After May's PA PQC QI Collaborative-consider collecting data on % breastfeeding, breastfeeding/formula, or formula. Consider adding if mom 	Michelle Joseph BSN, Pediatric Clinical Lead, mijoseph@dh.org
	 Follow up phone calls 1 month after discharge 	had post-partum follow-up	
Einstein Medical Center- Montgomery Ongoing	 Sustain: Multidisciplinary meetings targeted for every two months Continued distribution of information antenatally (pamphlets), and updated results at OB provider meetings Non-pharmacologic supportive measures Breastfeeding "Traffic Light" Improve: Unified approach to testing infants in concert with OB to develop standardized screening and testing of mothers Transportation and Food Vouchers for parents to stay with infants (has been varied as COVID restrictions and guidelines have changed) Post discharge follow-up and evaluation of Plan of Safe Care Community Out-reach through clinics and support groups ESC education and pathway revisions Start: Infant massage training 	 Changes/obstacles/solutions due to COVID visitation restrictions and changing hospital policies? How many infants being scored with ESC tool have needed a second line medication? Anyone able to report a readmission for NAS in the 2 weeks following discharge when using ESC tool? Has anyone seen an infant exposed to daily long-acting benzodiazepine in the absence of any opioid or opioid like substance? If so, how was that infant evaluated? What gestational age is used as a cutoff? (35 vs 36wk) Does anyone switch between scoring tools? 	Celina Migone, MD

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
Jite Haine.	ncy interventions.	from our peers:	ncy contact.
Einstein Medical	ESC (pilot in January 2021)	Who has been able to initiative	
Center-	Open baby type NICU	the Eat/Sleep/Console	
Philadelphia	 Solution – transition Care-by-Parent room to be 	methodology in an open NICU	
	able to be used for ESC dyad	floor plan and how?	
	No current protocol in place for ESC at EMCP	Who has modified the	
	 Solution – Development of policy & procedure 	Eat/Sleep/Console methodology	
	by EMCP PA PQC team	to accommodate an open NICU	
	No educational materials for staff re: ESC	floor plan and how?	
	 Solution – Development of HealthStream 		
	educational module by EMCP PA PQC team in		
	conjunction with Nursing Education and		
	Professional Development Dept.		
	Prenatal Consults (implementation in December 2020)		
	Data collection of total opioid use mothers		
	Solution – place ticket for report from AeCIS Lad of selections and selections and the CR of the selections are selected as a selection of the selection and the selection are selected as a selection of the selection and the selection of the selection and the selection of		
	Lack of educational materials in outpt OB offices Solution finish informational number for		
	 Solution – finish informational pamphlet for mothers 		
	Ensure on-going inter-rater reliability for use of the		
	MOM NAS Score in the NICU by implementing a		
	process for above by December 1, 2020		
	Standardize use of MOM NAS Scoring system at		
	EMCP by introduction and validation of system to		
	Term Nursery by December 31, 2020		
	Use of MOM NAS Score on MBU (Implementation Sept		
	Dec. 31, 2020)		
	Staff perception of difficulty of using MOM NAS Score		
	o Solution –		
	■ Education		
	Score NICU infants prior to rollout on MBU		
	Score Med infants prior to rollout on Mido		

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Geisinger Bloomsburg Hospital Sustaining	 Reviewed maternal risk factors Sought guidance from PQC members Evaluated equipment needs Implemented staff education Implemented Eat Sleep Console for NAS monitoring Created process to identify eligible patients Involved physicians, nurses & pharmacists in MFM, prenatal care & pediatric care Involved Certified Recovery Specialists and care managers Developed EMR documentation Developed education for prenatal patients Survey of patient experience in process 	 Do you have collaborative relationships with external MAT programs and how did you create this relationship? How does it work (e.g., data sharing, communication, etc.)? Suggestions on additional metrics to track (maternal or infant)? Are you collecting feedback from patients about the ESC program/process? 	Elissa Concini emconcini@geisinger.edu Karena Moran kmoran3@thehealthplan.com
Geisinger Lewistown Hospital Beginning	 Reviewed maternal risk factors Sought guidance from PQC members Evaluated equipment needs Implemented staff education Implemented Eat Sleep Console for NAS monitoring Created process to identify eligible patients Involved physicians, nurses & pharmacists in MFM, prenatal care & pediatric care Involved Certified Recovery Specialists and care managers Developed EMR documentation Developed education for prenatal patients Survey of patient experience in process 	 Do you have collaborative relationships with external MAT programs and how did you create this relationship? How does it work (e.g., data sharing, communication, etc.)? Suggestions on additional metrics to track (maternal or infant)? Are you collecting feedback from patients about the ESC program/process? 	Elissa Concini emconcini@geisinger.edu Karena Moran kmoran3@thehealthplan.com
Jefferson Health - Abington Hospital	Implementation of Eat, Sleep, Console tool for NAS assessment	How to evaluate interrater reliability	
Moses Taylor Hospital Ongoing	 Developed a standardized opioid protocol for weaning newborns with NAS. Development of an educational tool to help parents understand NAS admission. 	How to use Vermont Oxford for staff education.	

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Mount Nittany Health System- Mount Nittany Medical Center Ongoing/ Completing 2/3 QI Cycles	 Consideration of prenatal visit with pediatric hospitalist to review welcome brochure with NAS mothers. Staff completion of VON modules- "Center of Excellence" achievement. Creating a non-pharmacologic intervention standardized protocol. 	 What ways can we help engaged mothers get ORT while infant is still admitted?our pharmacy will not supply after mother is discharged/while nesting with infant, clinics closed weekends/holidays (an unexpected delivery on a Friday leaves them without options) Are you banning breastfeeding if mother's admission drug screen is positive? 	Rachel E. Zimmerman, D.O. rezpsu@gmail.com *Also available through Tigertext; participating in most Hershey Medical Center Project ECHO conferences this year (seeing many Pa-PQC affiliations there)
Penn Medicine- Hospital of the University of Pennsylvania Ongoing	 Centered around mother-infant dyad collaborating with newborn nursery to reduce Mom/Baby separation Facilitating participation in escalation huddles to maximize non-pharmacologic interventions Transfer from S8 to ICN Escalation in treatment in the ICN *Both with discussion of non-pharm measures attempted prior to escalation Staff & Family education Data collection and discharge phone calls to collect data and patient feedback Prenatal Consults Nonpharmacologic bundle Volunteer program- on hold (COVID) Feeding policies created: breastfeeding eligibility policy, routine fortification 	 Strategies for getting parents to spend more time at the bedside Feedback on implementation of ESC Strategies for increasing comfort level of the staff. Strategies to engage with hospital administration/regulatory around rooming in patient rooms after birth parents are discharged but infants remain in the hospital for observation. Plans of safe care: Specifically, the impact ESC has on plans of safe care. How are you deeming infants as "affected by substance use" for plans of safe care. Question for other Philadelphia County Hospitals: What improvement efforts have you done for increasing/connecting prenatal care & involvement? 	

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Penn Medicine- Lancaster General/Women and Babies Ongoing	Identified physician and unit-based champions to participate in Eat, Sleep, Console (ESC) implementation team Completed assessment of current state with champions and identified areas of opportunity to improve standardization and care of NAS infants. Established a target condition to identify stakeholders and develop an action plan Investigated EMR tools for OUD screening, ESC assessment and order set changes Implemented ESC program for well newborn population - Feb 2021 Further expand ESC for NICU population - Current state and target condition completed. Currently working through action plan. Planned go-live Dec 2021.	• If the infant requires a rescue dose of Morphine, is the infant transferred to the NICU for care, or is there another process for a single dose treatment?	Janay DiBerardino, Perinatal Safety Nurse, Janay.DiBerardino@pennmedicine.upenn.edu
	 action plan. Planned go-live Dec 2021. Established a method for reporting and determining baseline data Validated current NAS report provides correct information % Pharmacologic treatment rates % 30-day readmission rates for NAS infants 		
Penn Medicine- Pennsylvania Hospital, Newborn Medicine	 Prenatal consultation: Creation of an EMR template for a prenatal consult for pregnant women with OUD Consistent use of NAS pamphlet with consult Educating OB staff about need for prenatal consultation when able NAS care: PAH-specific NAS protocol (vs using CHOPs) Guidelines on obtaining UDS for mothers and infants now live EI referral: Standardized EI referral (via EMR) by assigning neonatal NP who tracks/reports all OENs 	How to successfully implement Eat Sleep Console without private rooms?	Melissa McKinney, MSN, CRNP; Dustin Flannery, DO, MSCE

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Penn State Health- Hershey Medical Center & Children's Hospital In progress	 Universal collection of meconium at delivery or transfer within 24-48 hrs. Cerner (EHR) order and task created Store refrigerated specimen for 7 days Collection and storage of umbilical cord tissue for preterm infants <35 weeks- In Progress 	 Does your hospital use a standardized screening protocol to determine which babies will require toxicology testing? What is your screening criteria? If your toxicology results return after a healthy infant has been discharged from the birthing center, what is the process for follow-up? Has your institution considered universal testing of all infants? 	Mary Lewis, MSN RNC-NIC
St. Luke's University Health Network	 Working with IT to create an EPIC report to accurately identify any babies with NAS & who are affected by OUD PA PQC core team: working on completing the required NAS education to build competence & consistency within our NAS scoring throughout the network 	Has anyone else created an EPIC report to reflect the data needed for the day audits?	
Temple University Hospital	 Education to Moms pre/post delivery Getting OUD screening into EPIC Teaching for Eat, Sleep, Console approach available on HealthStream Created Nesting Room protocol 	 Finding available space for Moms Gaining insight/support from Social Work 	Temple University Hospital

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
Thomas Jefferson University Hospital- Center City (Intensive Care Nursery /Well Baby Nursery)	 Improve Parental and Staff Education ICN nurses to treatment program for education sessions Educational materials and provider education at OB clinic Breast feeding education during methadone/buprenorphine stabilization hospitalization Standardized prenatal neonatology consult Improve Breast Pump Access Coordinating with WIC Standardized process with post-partum and case management Improve Treatment Program Involvement in supporting breast feeding Working with new management to improve maternal access from inpatient treatment to hospital Create pumping and milk storage space Support leaving sessions to pump Improve breast feeding support while in hospital Improving lactation consultant access Support skin-to-skin in NICU Encourage early breast feeding in DR, upon post-partum arrival 	 How often to sample a percentage for run chart? On average we're discharge 1-2 OENs that are eligible to receive breast milk each month. Do not have the ability to have moms' room in past their post-partum stay currently. Any non-pharmacologic tips in this situation – we have cuddlers and already follow most of the tips on the website's suggested measures Any other hospitals been successful petitioning administration to carve out rooms/units in the hospital for moms to stay and/or board with their babies? Even if we get rooms for moms, many of our moms are in treatment programs and can't stay for long. Any thoughts? How are you handling the decision of whether to allow breast milk in moms testing positive for marijuana or admitting to its use. Currently, most of the Philadelphia hospitals are restricting breast feeding in this scenario. 	
Tower Health- Reading Hospital	 Implement "Eat Sleep Console" program on Specialty care unit. (Moms will room-in with newborns.) Transfer family to pediatrics when mother is discharged. Staff education, music therapy, cuddlers, OT, patient/family education, community education 		

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
UPMC Womens Health Service Line	 Access: Maternal medical support to prevent withdrawal during pregnancy Provide regular prenatal and other medical appointments Prevention: Minimize fetal exposure to illicit substances Engage mother as a leader in her recovery Response: Parent Partnership Unit (PPU) Eat, Sleep, Console (ESC) implemented and continuing to spread across system Implemented ESC and developed a PPU model at Altoona Developing a service line SUD Committee with membership consisting of representatives from each hospital for Plans of Safe Care. Created a NOWs Brochure for Prenatal offices and hospitals to provide patients with education about the condition in effort that parents are prepared to stay and provide that non-pharm care to the infant. Magee is expanding the PPU to 6, Level II NICU beds so that babies that require medication can stay with the mothers so that the non-pharm care can be provided without interruption by the mother. Reporting: Pa DOH of all NAS occurrences Internal leadership and appropriate committees 	How you can best implement Eat, Sleep, Console when baby requires medication therapy? Though we are working on a plan for babies to receive treatment while in the PPU with the addition of Level II NICU beds.	
UPMC Womens	e.g., NICU Parental Presence/Caregiver/Cuddler Presence	a Ctill romain vor : interested in	Vivian Potticard Director, Waman's Haalth
Health Service	Farental Flesence/Caregiver/Cuddier Flesence	Still remain very interested in protocols that provide	Vivian Petticord Director, Women's Health Service Line
Line- Altoona	Reinforce or Increase:	intermittent medication	
	Rooming-in	treatment for symptoms versus	pettvm@upmc.edu
Ongoing	Parental presence	protocols that dose on a routine	
	Skin to skin	basis.	
	Holding		

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
	 Swaddling Optimal feeding Quiet environment Limit visitors Education classes on hold due to pandemic. Parents prepared to stay and administer the non-pharm care- though we recently created a nice brochure for prenatal offices to provide patients so that they can be prepared to stay and care for baby. Shared ordering information on NOWS brochure with all prenatal offices and hospital sites at various 	rrom our peers:	
UPMC Womens Health Service Line- Cole Ongoing	Reinforce or Increase: Reinforce or Increase: Rooming-in Parental presence Skin to skin Holding Swaddling Optimal feeding Quiet environment Limit visitors	Still remain very interested in protocols that provide intermittent medication treatment for symptoms versus protocols that dose on a routine basis.	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
UPMC Womens Health Service Line- Hamot Ongoing	Parental Presence/Caregiver/Cuddler Presence Reinforce or Increase: Rooming-in Parental presence Skin to skin Holding Swaddling Optimal feeding Quiet environment Limit visitors	Still remain very interested in protocols that provide intermittent medication treatment for symptoms versus protocols that dose on a routine basis.	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
UPMC Womens Health Service Line- Horizon	Parental Presence/Caregiver/Cuddler Presence Reinforce or Increase:	Still remain very interested in protocols that provide intermittent medication	Vivian Petticord Director, Women's Health Service Line

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
	Rooming-in	treatment for symptoms versus	pettvm@upmc.edu
Ongoing	Parental presence	protocols that dose on a routine	
	Skin to skin	basis.	
	Holding		
	Swaddling		
	Optimal feeding		
	Quiet environment		
	Limit visitors		
UPMC Womens	Parental Presence/Caregiver/Cuddler Presence	Still remain very interested in	Vivian Petticord Director, Women's Health
Health Service		protocols that provide	Service Line
Line- Magee	Reinforce or Increase:	intermittent medication	
	Rooming-in	treatment for symptoms versus	pettvm@upmc.edu
Ongoing	Parental presence	protocols that dose on a routine	
	Skin to skin	basis.	
	Holding		
	Swaddling		
	Optimal feeding		
	Quiet environment		
	Limit visitors		
	Opened the NTU (Neonatal Transitional Unit) July 12.		
	This is a 6-bed unit where the parents can stay with		
	their infant who may require an extended stay for		
	treatment of bili light therapy for jaundice,		
	antibiotics for treatment of chorio. Two rooms are		
	designated as Parent Partnership Unit. The benefit		
	to this new unit is that previously when babies		
	required treatment with morphine, they required		
	transfer to the NICU and the parents could not stay		
	and continue to provide that non-pharm care.		
	We also received a small grant to offer milk bank		
	breast milk to infants in the PPU whose mothers are		
	breastfeeding and may require supplementation as a		
	means to support the mother's choice to breastfeed.		
	In recognition of Safe Sleep & SIDs Awareness (new LIPMS gyanddles), understanding mathems with SLIP		
	UPMC swaddles!)- understanding mothers with SUD		
	are high risk population: Facebook Premiere Nov		
	23rd.		

Site Name:	Key Interventions:	Our team would most like to learn	Key Contact:
		from our peers:	
UPMC Womens Health Service Line- Northwest Ongoing	Parental Presence/Caregiver/Cuddler Presence Reinforce or Increase: Rooming-in Parental presence Skin to skin Holding Swaddling Optimal feeding Quiet environment	Still remain very interested in protocols that provide intermittent medication treatment for symptoms versus protocols that dose on a routine basis.	Vivian Petticord Director, Women's Health Service Line pettvm@upmc.edu
	Limit visitors		
Wayne Memorial Hospital Beginning	We are starting to move forward with NAS. We have all 5 core users fully trained in VON and have a total of 13 out of 20 OB staff.		Janice Pettinato pettinatoj@wmh.org Mary Beth Dastalfo dastalfom@wmh.org
Wellspan- York Hospital Sustaining	 Held two "Lunch and Learn" activities to pediatrics including physicians, nursing, and ancillary staff to identify barriers to consistent ESC documentation or opportunities for improvement (Pre-education implementation-100% of infants admitted to pediatrics had one instance of missed huddle opportunity or lack of documentation. N= 12) Used findings and discussion topics for re-education of healthcare team, including the definition of positive ESC, importance of documenting positive ESC screen, and contacting provider to discuss next steps in "huddle" through staff meeting summary presentation and huddle talking points. Providers stressed the importance of parental involvement in the huddle Identified caregiver accessibility for huddles After review of results, realized that education needs to be provided to nursing staff and providers in NICU and Newborn Nursery/ Maternity. 	 How do you successfully incorporate parental involvement in every team huddle? Does nursing contact the provider for repeated yes on ESC and rehuddle each time? How do you address inconsistencies between providers and nurses over positive ESC potentially not related to NAS? 	Elizabeth Imboden MD

Maternal Mortality: Hemorrhage

Site Name:	Key Interventions:	Our team would most like to	Key Contact:	
		learn from our peers:		
Einstein Medical Center- Philadelphia	 Change in workflow for providers and nursing staff Solution – educational plan developed for provider and nursing staff (January 2021) PPH Scoring in AeCIS Solution – Cerner working with CMQCC to standardize scoring for risk tool based on AWHONN project (Jan. 			
Jefferson Health- Thomas Jefferson University Hospital	 Upgrade to EMR allows PPH calculation tool to flow directly into Delivery Summary Collect data to determine predictability of PPH score Hemorrhage supplies added to delivery cart for remote deliveries (ICU) Assign K2 antepartum hemorrhage module 	How do other health systems align policy and procedures within their specific hospitals, especially in EMR?		
Penn Medicine- Chester County Hospital	 Code OB Emergency Response Developed Hemorrhage Carts on Labor & Delivery and Mother/Baby OB Emergency Cards Interdisciplinary Simulations 	What strategies are being used to prevent postpartum hemorrhage from occurring?		

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Penn Medicine- Lancaster General/Women and Babies Ongoing	 Train champions to facilitate QBL process Feedback and process recommendations for clinical workflow Communication/Education with teams Implemented EMR tool for PPH risk assessment (12/2/19) Inventory tools/equipment required for QBL process Additional scale obtained for L&D Implemented QBL with EMR calculator for high-risk patients (2/12/20) Expanded QBL process to all vaginal delivery patients (7/27/20) Expand QBL process to include cesarean deliveries (1/21) Current QBL process reviewed, and a new and improved process was trialed by our L&D team. (4/5/21) Developed physician orders to include standard response interventions based on QBL values. (Summer 2021) Order set changes approved by OBGYN Care Management team Established a method for reporting and determining baseline data OB Vaginal & Cesarean PPH reports built in EMR Blood utilization and uterotonic usage reports QBL report 	 Have you developed standard interventions for care based on QBL values? If so, are you using a stage-based approach? (Ex. Stage 1 for QBL >500 mL for vaginal delivery) Have you successfully implemented ongoing cumulative QBL during cesarean deliveries, rather than a calculation of QBL at the end of cesarean case? 	Janay DiBerardino, Perinatal Safety Nurse, Janay.DiBerardino@pennmedicine.upenn.edu
Penn Medicine- Pennsylvania Hospital	 We implemented a comprehensive Code Crimson policy that includes 3 levels of hemorrhage with specific assessments, actions, and checklists for each. We made significant improvements to our QBL calculator and created a dashboard to measure our progress. We educated all nurses and providers working in L&D or Mother Baby and had drills prior to implementation. A debrief occurs after each event. 	Have you identified any risk factors that surprised you?	

Site Name:	Key Interventions:	Our team would most like to learn from our peers:	Key Contact:
Penn State Health- Hershey Medical Center & Children's Hospital	 Assessment by provider using an evidence- based tool. Risk Assessment score placed in EMR and on electronic Chalkboard. Postpartum Hemorrhage kit with emergency medications present at every delivery. Postpartum Hemorrhage Cart containing guidelines for actions & emergency supplies immediately available. Simulation exercises are ongoing. 	How are other organizations providing education to their patients on the signs and symptoms of postpartum hemorrhage during hospitalization?	
Temple University Hospital	 Risk assessment for every patient Implement the hemorrhage protocol (everything will be consistent) Hemorrhage cart (virtual) Running Drills Cultural diversity training Pain Management protocol 	 Gathering data Inconsistencies in assessment and treatment High Risk population 	Temple University Hospital
Tower Health- Reading Hospital	 Create standard for prenatal identification of high-risk patients, quantitative blood loss, and early interventions All nurses, providers attend yearly sim. QBL roll-out scheduled for 3/7/20; Sims – yearly Policy / protocol in place and communicated by 7/1/20 	 Implementation strategies Strategies for standardization Patient and family education prenatally Feedback on our processes 	

Site Name:	Key Interventions:	Our team would most like to	Key Contact:
		learn from our peers:	
UPMC Womens	Readiness:	Providing education on PPH.	
Health Service	• Includes: hemorrhage cart supplies, checklist, algorithms,	Would like to see what	
Line	hemorrhage medication kit, response team, advanced	education other hospitals are	
	gynecologic surgery, massive transfusion protocols, unit	providing patients beyond	
	guidelines, unit-based drills with post-drill debriefs, and	AWHONNs Post Birth Warning	
	staff/provider education	Signs.	
	Recognition and Prevention:		
	Standardized assessment tool Admission, other appropriate times		
	 Admission, other appropriate times Measurement from EBL to QBL & defined quantity 		
	Response:		
	Conducted tracer document for compliance to new		
	Perinatal Joint Commission Standards		
	Created system wide policy for assessing and managing		
	PPH. Updated hemorrhage checklist.		
	Service Line Education Committee is creating		
	hemorrhage module for staff education		
	Feb and March rolled out new medical device for		
	hemorrhage		
	Rolling this out to other 14 birthday hospitals April		
	14		
	Creating hemorrhage education for patients Per artigg:		
	Reporting: • Event reporting to Risk/Quality Department		
	 Multidisciplinary review for opportunities in systems and processes 		
	 Internal hospital systematic reviews are conducted 		
	per occurrence		
	Monitor outcomes and metrics via Obstetrical Dashboard		
	all hospitals have direct access		
	Report as appropriate to various committees		

Maternal Mortality: Timely Fourth Trimester Contact

Site Name:	Ke	ey Interventions:	Οι	ur team would most like to learn from our peers:
Jefferson Health-	•	Standardized guidelines for PP follow-up (current focus on HTN and PPD)	•	Innovative models for postpartum follow-up
Abington	•	Interprofessional postpartum rounding on inpatient Mother-baby units	•	Coding and billing r/t 4th trimester care
Hospital	•	Developing standardized guidelines for postpartum follow-up		